



**Vision Statement:** To be an honorable and professional organization through ethical and innovative leadership at all levels, providing cost efficient, superior correctional services that return productive people to the community.

**Director's message:**

For the second year in a row the Department of Correction experienced an increase in the monthly population growth in excess of the ten year average. The monthly growth rate has increased from 40 per month in FY 2007 to 49 per month in calendar year 2007 to 65 per month in FY 2008. A report on prison growth rates released earlier this year by the Pew Center on the States ranked Arkansas' growth as the 15<sup>th</sup> highest in the nation.

The employees of the Department of Correction are to be commended for their continued professional dedication to their assigned tasks in light of this increasing pressure on the correctional system. Unfortunately, without a significant shift in sentencing laws and practices of the local courts, there is currently no end in sight for this upward trend. Population growth dictates that we address the increasing bed space needs as well as the security of the existing facilities. The acquisition of the Jefferson County Jail at the Randall L. Williams Unit in Pine Bluff and the continued construction of the Special Needs Unit at Malvern will help address some of the bed space issues. Construction of a lethal fence at the East Arkansas Regional Unit will provide an additional measure of security at that facility. Entrance monitoring has been initiated at the Varner, Cummins and Delta Units. When completed at all units entrance monitoring will assist in the tracking of visitors, staff and inmates within institutions.

Finally, I cannot say enough to express my satisfaction on the development of the Arkansas Association of Correctional Employees Trust (AACET). This program, designed for ADC employees to help other employees during catastrophic life altering events now has over 1,200 contributing members and has already assisted a number of ADC employees and their families. The selflessness of ADC employees when it comes to helping others in the ADC family is inspiring to say the least.

The achievements made during the past year were only accomplished through the continued efforts of Arkansas' professional correctional staff. It is on their behalf that I extend our thanks to the Governor, the General Assembly and the Board of Corrections for their support in our efforts to provide Arkansas with the best correctional system possible.



Sincerely,

Larry B. Norris

*The Mission Statement of the Arkansas Department of Correction is to:*

- Provide public safety by carrying out the mandates of the courts;
- Provide a safe, humane environment for staff and inmates;
- Provide programs to strengthen the work ethic;
- Provide opportunities for spiritual, mental, and physical growth.



Governor - Mike Beebe

annual report

# Highlights fy 08

## **AACET**

The Arkansas Association of Correctional Employees Trust (AACET) is a benevolent association that began in September of 2007 and is a direct support organization whereby ADC employees can provide financial assistance to their fellow employees in times of need. When a tragedy such as death, fire, critical illness, accident or other life changing circumstances occurs, AACET will provide support, help and comfort to employees and their families. ADC employees volunteer to serve on the board that oversees the management of funds raised through voluntary membership dues and fundraisers.

## **ADC Acquires Jefferson County Jail**

With the opening of the new W. C. "Dub" Brassel Adult Detention Facility in Pine Bluff the former Jefferson County Jail was vacated by Jefferson County. The department purchased the 106 bed facility and the 10 acres of land it sits on for \$3 million dollars. These beds have been utilized to add additional space for intake and to relocate the special management barracks from the Cummins Unit. Adjacent to the department's facility, this purchase raised the total capacity of the Jefferson County Jail Correctional Facility to 498. With the jail function eliminated, it was appropriate to rename the facility. In April, 2008 the facility was renamed in honor of Randall L. Williams. Williams, a former Circuit Judge for Jefferson County served on the Board of Correction and as Chairman of the Board from 1993 to 2000.

## **One in 100: Behind Bars in America 2008**

The PEW Center on the States released a report entitled One in 100: Behind Bars in America 2008 detailing the growth in prison population across the United States and the corresponding rising costs of incarceration. While Arkansas ranked in the middle of the fifty states in regards to our incarceration rate we ranked 15<sup>th</sup> in prison population growth and 10<sup>th</sup> in percentage of total general fund expenditure. Nationally an average of one dollar out of every 15 dollars of state's budgets goes to corrections. This cost is driving some states to look at ways to reduce prison admissions and/or reduce the length of stay for prisoners. The report concluded that while prisons

have been the weapon of choice in the battle against crime in the past, continuing to expand prisons will accomplish less and cost more.

## **Common Fare Kitchen**

A common fare kitchen was established at the Cummins Unit for preparation of meals to satisfy the religious dietary requirements of some ADC inmates. Until this kitchen was established such meals were prepared at four locations across the state and were supplemented with an appropriate pre-packaged meal. Now common fare meals are cooked, packaged, and frozen in one location to await delivery where needed. While these meals cost about 30% more than the regularly prepared meals, they are less than half the cost of the previously purchased pre-packaged meals. The common fare kitchen serves roughly 1% of the inmate population.

## **Entrance Monitoring**

The implementation of the entrance monitoring project began at both the Varner Unit and the Delta Unit in FY08. This project works in conjunction with the electronic Offender Management Information System (eOMIS) utilizing smart cards and biometric scanners to monitor, approve and track the movement of persons in and out of the facility. The initial phase of this project will focus on the visitation check-in process. Visitor identification and background information is verified, approval to visit is ascertained and time of arrival and departure is tracked electronically and stored in eOMIS. The project will eventually incorporate employee and inmate entrance and exit tracking and will have an internal inmate tracking feature.

## **Correctional Officer Provisional Certification Program**

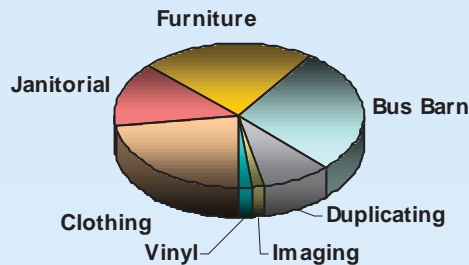
Initial steps were taken by the ADC, Ouachita Technical College and several other state to cooperate with the American Correctional Association and the National Partnership for Careers in Law, Public Safety, Corrections and Security to develop a Correctional Officer Provisional Certification program. This program will be a nationally recognized certification program for

# Budget fy 08

## Construction Expenditures

Cummins Unit, Milk Processing	\$ 17,758.65
Cummins Unit, Security Ceiling	65,163.00
Cummins Unit, Waste Water Trtmt.	68,127.00
Varner Unit, Treatment Building	65,597.18
Varner Unit, Programming	241,832.91
Varner Unit, Heartbeat Monitor	18,471.43
East AR Unit, Lethal Fence	788,128.98
East AR Unit, Treatment Building	60,367.73
Grimes Unit, Industry Building	42,738.81
Grimes Unit, Trailer Park	26,646.25
Malvern Unit, Asst. Ward. Residence	60,871.72
Malvern Unit, Special Needs	11,005,128.59
Malvern Unit, Radio Tower	55,040.95
Malvern Unit, Fuel Station	21,148.12
McPherson Unit, 200 Bed Const.	373,165.22
Wrightsville Unit, Infirmary	46,038.86
Wrightsville Unit, Farm Shop	56,567.49
Wrightsville Unit, ICC Garage	217,916.86
Wrightsville Unit, Staff House	126,226.95
Tucker Max, Chapel	54,534.55
Tucker Office	28,766.13
Diagnostic Unit, Variable Use Bldg.	375,688.39
Training Academy, Trailer Park	45,576.13
Misc. Projects, Roof Repairs	218,873.82
Misc. Projects, Floor Repairs	143,613.02
Misc. Projects, Locks	18,943.64
<b>Total Expenditures</b>	<b>\$14,242,932.38</b>

## Industry Sales



## Inmate Cost Per Inmate

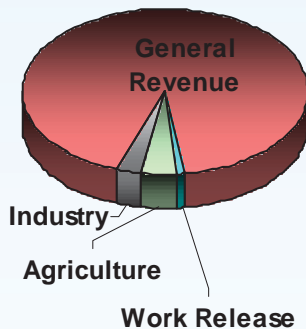
	Per Day	Per Year
1997	36.86	13,453.90
1998	37.40	13,651.00
1999	37.65	13,742.25
2000	39.35	14,362.75
2001	40.79	14,888.35
2002	42.59	16,100.15
2003	44.11	15,545.35
2004	47.32	17,271.80
2005	48.24	17,607.60
2006	52.12	19,023.80
2007	54.82	20,009.30
2008	57.13	20,852.45

## Care & Custody

Operating Expenditures	
1998	146,461,122
1999	151,336,081
2000	164,025,025
2001	175,717,556
2002	182,187,792
2003	185,682,413
2004	209,542,704
2005	215,042,365
2006	243,207,957
2007	253,342,707
2008	272,844,471

## Funding

General Revenue	\$ 272,692,911
Work Release	2,113,504
Agriculture	12,458,010
Industry	8,085,004
<b>Total</b>	<b>\$ 295,349,429</b>



## Farm Programs

Unit	Acres	Program
Cummins	17,000	Crops, Garden, Livestock
Tucker	5,000	Row crops, Garden
Wrightsville	5,000	Livestock
East AR	2,500	Cotton, Wheat, Soybean
Ouachita	300	Garden, Livestock
Newport	100	Garden, Livestock
N. Central	400	Orchard, Garden, Livestock

**Total Acreage 30,300**

## Federal Grants Received

Tuberculosis Grant (TB-2007)	\$ 42,004
Tuberculosis Grant (TB-2008)	32,034
Residential Substance Abuse (06-1905R)	16,939
Residential Substance Abuse (07-1907R)	78,826
Bulletproof Vest Partnership	11,077
State Criminal Alien Asst. Program (SCAAP) 08	209,819
State Criminal Alien Asst. Program (SCAAP) 07	206,045
Natl. Prison Rape Statistics Program (PREA)	49,082
Statewide Automated Victim Information	255,440
FEMA	79,802
<b>Total Received</b>	<b>\$981,068</b>

high school and community college students and a valuable asset to the ADC. In addition to being an employment conduit for community colleges, the Department will gain knowledgeable employees desiring a career in corrections. The goal of the Department of Correction is to establish the Correctional Officer Provisional Certification program with all community colleges and/or universities within proximity of all of our facilities.

# Demographics fy 08

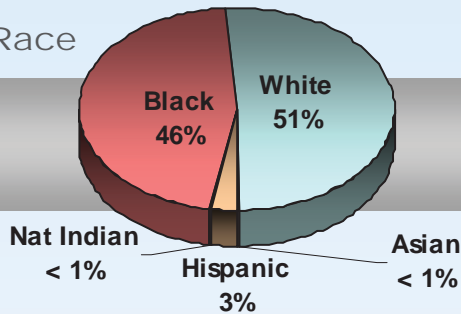
Top 10 Admission Offenses

Offense	Total	Avg Sentence
Controlled Substance	2,078	8y 6m 11d
Burglary	849	8y 5m 19d
Theft	568	6y 6m 18d
Assault & Battery	438	8y 7m 0d
Sexual Offenses	355	14y 3m 2d
Robbery	353	20y 5m 9d
Forgery	317	5y 2m 2d
Obstruct. Gov Oper.	276	5y 2m 9d
Aggrav. Robbery	160	22y 10m 17d
Offense Involving Family	160	4y 5m 0d

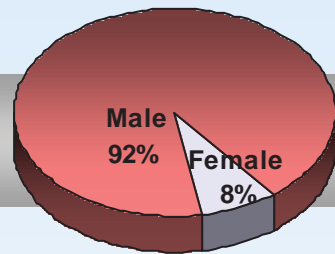
Top 10 Stock Population Offenses

Offense	Total	Avg Sentence
Controlled Substance	3,018	13y 6m 24d
Sexual Offenses	2,151	24y 7m 21d
Homicide	1,938	34y 6m 7d
Aggrav. Robbery	1,200	28y 1m 9d
Burglary	1,055	13y 3m 12d
Assault & Battery	668	15y 10m 8d
Robbery	659	15y 6m 20d
Theft	517	9y 6m 4d
Gang Related	442	20y 1m 2d
Obstruct. Gov Oper.	255	7y 9m 19d

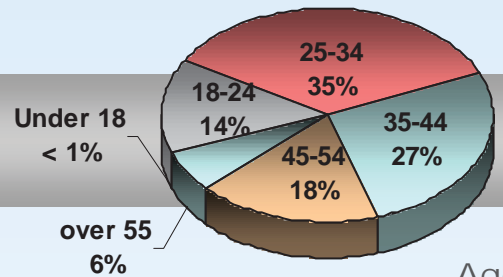
Race



Gender

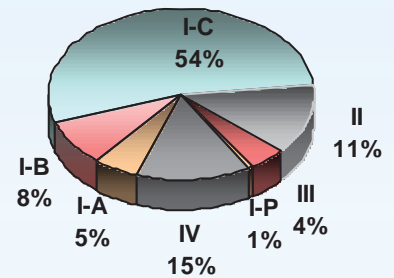


Age



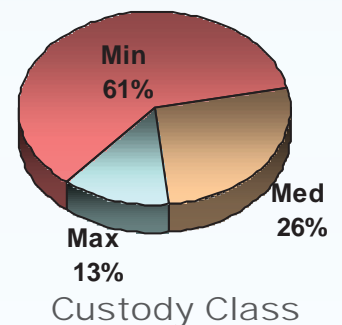
FY08 Releases			Average Sentence Data			
Male	Female	Total	Male	Female	Total	
Asian	25	2	27	Sent. 6y 8m 12d	6y 0m 0d	6y 7m 23d
				Stay 2y 9m 21d	1y 5m 23d	2y 8m 16d
Black	2,333	230	2,563	Sent. 9y 3m 10d	6y 7m 9d	9y 0m 14d
				Stay 3y 4m 7d	1y 10m 23d	3y 2m 20d
Cuban	2	0	2	Sent. 4y 6m 0d	0	4y 6m 0d
				Stay 1y 0m 19d	0	1y 0m 19d
Hispanic	176	17	193	Sent. 6y 11m 11d	6y 8m 25d	6y 11m 4d
				Stay 1y 7m 18d	1y 4m 25d	1y 7m 10d
NA Indian	8	0	8	Sent. 5y 3m 22d	0	5y 3m 22d
				Stay 1y 5m 20d	0	1y 5m 20d
Mexican	10	0	10	Sent. 8y 2m 6d	0	8y 2m 6d
				Stay 3y 6m 11d	0	3y 6m 11d
Other	2	0	2	Sent. 2y 6m 0d	0	2y 6m 0d
				Stay 1y 3m 0d	0	1y 3m 0d
Caucasian	2,975	474	3,449	Sent. 7y 10m 11d	6y 9m 19d	7y 8m 18d
				Stay 2y 7m 19d	1y 9m 18d	2y 6m 7d
Total	5,531	723	6,254	Sent. 8y 5m 1d	6y 8m 25d	8y 2m 21d
				Stay 2y 10m 27d	1y 9m 25d	2y 9m 11d

Good Time Class



Population - 6/30/2008

Custody - 13,291  
Jurisdiction - 14,700  
Average Daily - 14,402



# Admissions fy 08

County	Males			Females		
	B	W		B	W	
Arkansas	39	19	0.9%	6	7	0.2%
Ashley	48	23	1.1%	3	2	0.1%
Baxter	0	43	0.6%	0	7	0.1%
Benton	13	287	4.5%	0	46	0.7%
Boone	1	48	0.7%	0	6	0.1%
Bradley	23	10	0.5%	1	1	0.0%
Calhoun	5	5	0.1%	2	0	0.0%
Carroll	0	25	0.4%	0	3	0.0%
Chicot	30	4	0.5%	2	0	0.0%
Clark	20	13	0.5%	5	4	0.1%
Clay	1	27	0.4%	0	2	0.0%
Cleburne	1	40	0.6%	0	2	0.0%
Cleveland	18	16	0.5%	0	2	0.0%
Columbia	45	9	0.8%	3	0	0.0%
Conway	17	10	0.4%	1	2	0.0%
Craighead	78	75	2.3%	7	21	0.4%
Crawford	15	130	2.2%	3	21	0.4%
Crittenden	182	49	3.4%	11	2	0.2%
Cross	10	5	0.2%	1	1	0.0%
Dallas	20	4	0.4%	5	0	0.1%
Desha	38	6	0.7%	1	2	0.0%
Drew	35	36	1.1%	4	8	0.2%
Faulkner	65	103	2.5%	9	20	0.4%
Franklin	3	24	0.4%	0	4	0.1%
Fulton	1	10	0.2%	0	1	0.0%
Garland	52	79	2.0%	6	11	0.3%
Grant	4	34	0.6%	0	5	0.1%
Greene	6	53	0.9%	0	13	0.2%
Hempstead	47	21	1.0%	3	3	0.1%
Hot Springs	26	29	0.8%	2	8	0.1%
Howard	29	20	0.7%	5	8	0.2%
Independence	4	40	0.7%	1	9	0.1%
Izard	0	16	0.2%	0	2	0.0%
Jackson	25	45	1.0%	3	8	0.2%
Jefferson	134	28	2.4%	8	5	0.2%
Johnson	2	43	0.7%	0	9	0.1%
Lafayette	21	7	0.4%	1	2	0.0%
Lawrence	0	16	0.2%	0	5	0.1%
Lee	14	1	0.2%	0	0	0%
Lincoln	1	2	0%	0	0	0%

County	Males			Females		
	B	W		B	W	
Little River	11	13	0.4%	2	5	0.1%
Logan	1	28	0.4%	0	4	0.1%
Lonoke	34	116	2.2%	2	9	0.2%
Madison	0	14	0.2%	1	0	0.0%
Marion	0	15	0.2%	0	1	0.0%
Miller	89	67	2.3%	16	19	0.5%
Mississippi	82	48	1.9%	7	5	0.2%
Monroe	21	5	0.4%	1	1	0.0%
Montgomery	0	2	0.0%	0	0	0.0%
Nevada	23	6	0.4%	3	3	0.1%
Newton	0	2	0.0%	0	1	0.0%
Ouachita	45	17	0.9%	3	3	0.1%
Perry	0	11	0.2%	0	0	0.0%
Phillips	30	8	0.6%	1	0	0.0%
Pike	3	10	0.2%	0	3	0.0%
Poinsett	25	28	0.8%	0	11	0.2%
Polk	0	16	0.2%	0	2	0.0%
Pope	34	86	1.8%	4	18	0.3%
Prairie	4	7	0.2%	0	0	0.0%
Pulaski	662	272	13.9%	69	53	1.8%
Randolph	1	24	0.4%	0	3	0.0%
St Francis	54	13	1.0%	3	1	0.1%
Saline	35	94	1.9%	2	16	0.3%
Scott	1	14	0.2%	0	4	0.1%
Searcy	1	5	0.1%	0	0	0.0%
Sebastian	165	320	7.2%	17	47	1.0%
Sevier	10	28	0.6%	2	6	0.1%
Sharp	0	13	0.2%	0	3	0.0%
Stone	0	27	0.4%	0	3	0.0%
Union	117	34	2.2%	8	8	0.2%
Van Buren	0	13	0.2%	0	2	0.0%
Washington	73	379	6.7%	8	62	1.0%
White	13	81	1.4%	1	16	0.3%
Woodruff	1	0	0.0%	0	0	0.0%
Yell	1	24	0.4%	0	4	0.1%
Interst. Comp.	0	0	0%	0	0	0%
Unknown	2	1	0.0%	0	2	0.0%

**Males = 5,907 Females = 810 Total Intakes = 6,717**

**Average County Jail Backup - 912**  
**Average County 309 Contract - 279**

# Directory fy 08

Larry B. Norris, Director (870) 267-6200  
 Raymond Naylor, Assistant to the Director  
 Jan Scussel, Staff Attorney  
 Dina Tyler, Legislative and Public Affairs  
 James Gibson, Administrator, Internal Affairs  
 Tracey Robertson, EEO/Grievance Officer  
 Mike Wynn, Internal Auditor

## Institutions

Ray Hobbs, Chief Deputy Director (870) 267-6300  
 Roy Agee, Administrator, Classification  
 Mary Jones, Coordinator, Vocational Education  
 John Kleiner, Coordinator, Emergency Preparedness  
 Lt. Dennis Reap, Supervisor, K-9 Drug/Contraband  
 Nancy Koonce, Manager, Accreditation  
 Sherry Moring, Coordinator, Drug Testing

Ronald Dobbs, Assistant Director (870) 267-6215  
 Danny Heflin, Coordinator, Transportation

## Health and Correctional Programs

Wendy Kelley, Deputy Director (870) 267-6360  
 John Byus, Administrator, Medical Services  
 Bob Parker, Administrator, Mental Health Services  
 Dr. Stephen Holt, Clinical Director, Mental Health  
 Roger Cameron, Coordinator, Alcohol & Drug Treatment  
 Carla Simmons, Coordinator, Volunteer Services  
 Eddie Sensat, Administrator, Religious Services  
 Sheri Flynn, Administrator, Sex Offender Assessment  
 Bernstein Coleman, Coordinator, Pre-Release  
 Dennice Alexander, Administrator, Inmate Library

## Institutional Operations

Larry May, Deputy Director (870) 267-6303  
 Jerry Campbell, Administrator, Industry  
 James Bost, Administrator, Agriculture  
 Tiffany Compton, Coordinator, Inmate Grievance  
 Bill Terry, Coordinator, Act 309 Program

## Administrative Services

Sheila Sharp, Assistant Director (870) 267-6240  
 Kevin Murphy, Administrator, Human Resources  
 Kay Skillen, Administrator, Warehouse Operations  
 Mike Carraway, Administrator, Fiscal Affairs  
 Jeff Jerry, Administrator, Accounting Control, Banking  
 Ron Manning, Administrator, Accounting Operations  
 Rhonda Westerman, Administrator, Information Systems  
 Teresa Funderburg, Administrator, Procurement  
 George Brewer, Administrator, Research and Planning

## Construction/Maintenance

David Cruselturner, Assistant Director (870) 267-6625  
 Leon Starks, Coordinator, Maintenance  
 Robert Leggett, Coordinator, Construction  
 Lynn Roberts, Coordinator, Construction/Maintenance

## Educational Services and Vocational Education

Charles Allen, Ph.D., Superintendent (870) 267-6725  
 P.O. Box 8707, Pine Bluff, AR 71611  
 Joe Kelnhofer, Director (870) 267-6903  
 P.O. Box 1179, Pine Bluff, AR 71613

## Facilities

Benton Unit : (501) 315-2252  
 Sara McQuilliams, Warden  
 6701 Hwy. 67, Benton, AR 72015-8488

Cummins Unit (870) 850-8899  
 Gaylon Lay, Warden  
 P.O. Box 500, Grady, AR 71644-0500

Delta Regional Unit (870) 538-2000  
 Mark Cashion, Warden  
 880 East Gaines, Dermott, AR 71638-9505

Diagnostic Unit (870) 267-6410  
 Rick Toney, Warden  
 7500 Correction Circle, Pine Bluff, AR 71603-1498

East Arkansas Regional Unit (870) 295-4700  
 Greg Harmon, Warden  
 P.O. Box 180, Briceys, AR 72320-0180

Grimes Unit (870) 523-5877  
 John Maples, Jr., Warden  
 300 Corrections Drive, Newport, AR 72112-33493

J. Aaron Hawkins Sr. Center (Women) (501) 897-2256  
 Kay Howell, Warden  
 P.O. Box 1010, Wrightsville, AR 72183-1010

Randall L. Williams Correctional Facility (870) 267-6800  
 Rick Toney, Warden  
 7206 West 7<sup>th</sup> Ave., Pine Bluff, AR 71603

Maximum Security Unit (501) 842-3800  
 David White, Warden  
 2501 State Farm Road, Tucker, AR 72168-8713

McPherson Unit (Women's Unit) (870) 523-2639  
 John Maples, Jr., Warden  
 302 Corrections Drive, Newport, AR 72112-33493

Mississippi County Work Release (870) 658-2214  
 Joe Porchia, Supervisor  
 P.O. Box 10, Luxora, AR 72358-0010

North Central Unit (870) 297-4311  
 Marvin Evans, Warden  
 HC 62, Box 300 Calico Rock, AR 72519-0300

Northwest AR Work Release Center (479) 756-2037  
 James Brooks, Supervisor  
 200 East Price Ave., Springdale, AR 72764-1352

Ouachita River Correctional Unit (501) 467-3400  
 Dale Reed, Warden  
 P.O. Box 1630, Malvern, AR 72104

Pine Bluff Unit (870) 267-6510  
 Rick Toney, Warden  
 890 Freeline Dr., Pine Bluff, AR 71603-1498

Texarkana Regional Correction Center (870) 779-3939  
 Larry Cauley, Supervisor  
 305 East 5th Street, Texarkana, AR 75501

Tucker Unit (501) 842-2519  
 Jimmy Banks, Warden  
 P.O. Box 240, Tucker, AR 72168-0240

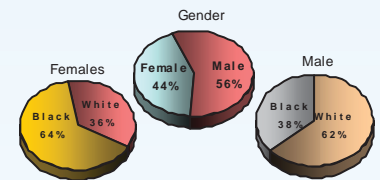
Varner/ Varner Supermax Unit (870) 575-1800  
 Grant Harris, Warden  
 P.O. Box 600, Grady, AR 71644-0600

Wrightsville Unit (501) 897-5806  
 Kay Howell, Warden  
 P.O. Box 1000, Wrightsville, AR 72183-1000

Wrightsville Boot Camp (501) 897-2800  
 Kay Howell, Warden  
 P.O. Box 1010, Wrightsville, AR 72183-1000

**Arkansas Board of Corrections**  
**P.O. Box 20550**  
**Pine Bluff, AR 71612**  
**(870) 267- 6754**

Benny Magness, Chair  
 Dr. Mary Parker, Vice-Chair  
 Alonza Jiles, Secretary  
 Leroy Brownlee, Member  
 Drew Baker, Member  
 Ken Jones, Member  
 Janis Walmsley, Member  
 Mark Colbert, Compliance Attorney  
 Shari Gray, Admin. Assistant



## Personnel Ethnic Breakdown

	Male	Female	Total
White	1,331	579	1,910
Black	761	1,053	1,814
Hispanic	2	7	9
Others	9	3	12
Total	2,103	1,642	3,766

**Administration Building/Central Office (870) 267-6999**  
 6814 Princeton Pike, Pine Bluff, AR 71602

**Administrative Annex East Building (870) 850-8510**  
 2403 East Harding, Pine Bluff, AR 71601

See our website for  
 additional information  
<http://www.adc.arkansas.gov>